### SPACE AND NAVAL WARFARE SYSTEMS COMMAND

# INNOVATIVE USE OF OTHER TRANSACTIONS (OT)

NARSOC BRIEF 29 JANUARY 1998 CHARLES NURSE CONTRACTING OFFICER SPAWAR

## INNOVATIVE USE OF OTHER TRANSACTION AUTHORITY (OTA)

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- MIDS PRODUCTION READINESS OBJECTIVE/CHALLENGES
- MIDS PRODUCTION READINESS SOLUTION
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- EVALUATION
- OT LESSONS LEARNED SUMMARY
- PRODUCTION READINESS TEAM

### "OTHER TRANSACTION" (OT) TYPES

- OTs FOR RESEARCH {2371}
  - SUPPORT & STIMULATE RESEARCH
  - GENERALLY CO-MANAGED ARTICLES OF COLLABORATION
  - HIGH 'COST-SHARE' RATIO REQUIRED
- OTs FOR PROTOTYPES {845/804}
  - PROTOTYPE WEAPON SYSTEMS
  - GENERALLY PRIME/SUB RELATIONSHIPS
  - SMALL OR NO COST SHARING REQUIRED

### "OTHER TRANSACTIONS" FOR RESEARCH

- •1989 10 U.S.C. 2371 AUTHORIZED DoD TO "ENTER INTO TRANSACTIONS (OTHER THAN CONTRACTS, COOPERATIVE AGREEMENTS AND GRANTS)" AUTHORITY LIMITED TO:
  - -BASIC, APPLIED AND ADVANCED RESEARCH PROJECTS;
  - -ISSUED THROUGH THE DEFENSE ADVANCED RESEARCH PROJECTS AGENCY (DARPA);
  - -TO BE USED ONLY WHERE STANDARD CONTRACT OR GRANT IS NOT FEASIBLE OR APPROPRIATE
- •1992 AUTHORIZATION CONTAINED AT 10 U.S.C. 2371 EXTENDED TO THE MILITARY DEPARTMENTS

## "OTHER TRANSACTIONS" FOR PROTOTYPES

- **1993** PL 103-160, Section 845:
  - AUTHORIZED DARPA TO USE "OTHER TRANSACTIONS"
     FOR PROTOTYPE PROJECTS FOR DoD WEAPONS OR
     WEAPONS SYSTEMS
  - LIMITED TO A 3 YEAR PERIOD
  - USE EVEN WHEN A CONTRACT WOULD OTHERWISE BE APPROPRIATE OR FEASIBLE
  - WITH OR WITHOUT COST SHARING
  - STREAMLINED ACQUISITION PROCEDURES
  - FOCUS ON GOALS AND OBJECTIVES
- **1996** PL 104-201, Section 804:
  - EXTENDED THE AUTHORIZATION TO THE MILITARY DEPARTMENTS THROUGH 30 SEPTEMBER 1999

#### MIDS-LVT BACKGROUND

#### MULTIFUNCTIONAL INFORMATION DISTRIBUTION SYSTEM (MIDS) - LOW VOLUME TERMINAL (LVT)

- •ON-GOING INTERNATIONAL COOPERATIVE PROGRAM
- •MANAGED BY PEO FOR SPACE, COMMUNICATIONS AND SENSORS CAPTAIN DAVID FITCH, PROGRAM MANAGER
- •PROVIDES INTEROPERABLE LINK-16 TACTICAL DIGITAL DATA AND VOICE COMMUNICATION LINK AMONG MULTIPLE PLATFORMS
- EMD CONTRACT AWARDED IN MARCH 1994 TO MIDSCO (CONSORTIUM CONSISTING OF SUBCONTRACTORS FROM U.S., FRANCE, GERMANY, ITALY, AND SPAIN).

#### MIDS-FDL - LESSONS LEARNED

- MIDS FIGHTER DATA LINK (FDL)
  - REQUIRED CONTRACTOR INVESTMENT
  - INDUSTRY RELUCTANT TO INVEST SIGNIFICANT DOLLARS
    - TO DEVELOP CONTINUOUS COMPETITION
  - INDUSTRY'S RESPONSE CONTRACTOR TEAMING
    - ELIMINATED PROSPECTS FOR FUTURE PRODUCTION COMPETITION

### MIDS PRODUCTION READINESS OBJECTIVES/CHALLENGES

- ATTRACT CONTRACTORS NOT CURRENTLY INVOLVED IN LINK 16 IN ORDER TO CREATE CONTINUOUS COMPETITION
- DEVELOP A BASE OF "QUALIFIED PRODUCTION SOURCES" CONCURRENT WITH ON-GOING EMD CONTRACT
- COMPETITIVE PRODUCTION AMONG "QUALIFIED" SOURCES IN 1999

## MIDS PRODUCTION READINESS SOLUTION

- DEFINE OBJECTIVES
- EACH AGREEMENT CUSTOMIZED
- PARTNERING w/ INDUSTRY
- MULTIPLE "OTHER TRANSACTION" AGREEMENTS
- SELF CERTIFICATION OF COMPLETION
- ESTABLISHMENT OF CERTIFIED MIDS MANUFACTURING REGISTER (CMMR)

#### **SOLICITATION**

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- PROVIDED DRAFT INDUSTRY INFORMATION
   PACKAGE (IIP) 19 pages + attachments
- PROVIDED A DRAFT OT AGREEMENT
- REQUIRED PERFORMANCE, CERTIFICAITON
   PROCESS AND LOGISTICS PLANS
- REQUESTED LIMITED COST DATA
- PROPOSED TO STATEMENT OF OBJECTIVES TO:
  - ACHIEVE A DEMONSTRATED STATE OF PRODUCTION READINESS
  - ENTER A FFP CONTRACT FOR PRE-PRODUCTION AT CONCLUSION OF OT

#### **EVALUATION**

- CONTRACTOR UNIQUE PLANS EVALUATED
- PROPOSALS
  - ORAL
    - STRENGTHS/WEAKNESSES DISCUSSED
    - VIDEOTAPED
  - WRITTEN
    - CAPTURE ORAL COMMITMENTS
- DCMC PARTICIPATION IN PAST PERFORMANCE EVALUATION
- STAGGERED AWARDS

#### OT LESSONS LEARNED

- DEFINE OBJECTIVES v. END-PRODUCT
- SOLICIT NEW WAYS/APPROACHES
- EMPHASIS ON COMMUNICATION w/INDUSTRY AND CUSTOMER
  - TEAMING AND PARTNERING
- BUY-IN AND SUPPORT OF SENIOR MANAGEMENT REQUIRED
  - OUT OF THE BOX THINKING

#### PRODUCTION READINESS TEAM

#### **PEO-SCS**

Mr. John DeSalme, PEO (SCS)

CAPTAIN David Fitch, Program Manager

Mr. Frank Christe, Chief Terminal Engineer

Mr. Ron Rickwald, Production Manager

#### **SPAWAR**

Ms. Diane Thornewell 02-21 Procuring Contracting Officer

Ms. Ellen Cogswell 02-21A Procuring Contracting Officer

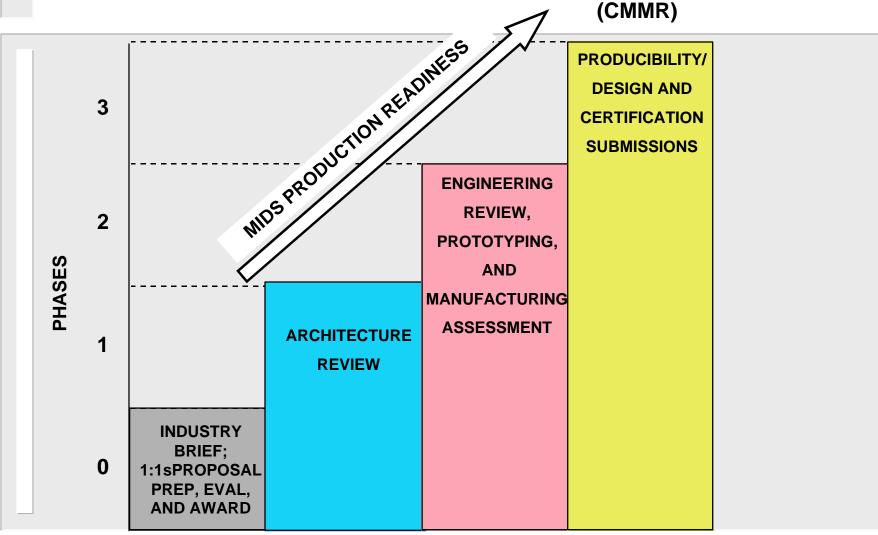
Mr. Charles Nurse 02-21B Procuring Contracting Officer

Mr. Tim Dowd, Counsel

Ms. Barbara Amster, Associate Counsel

### BACKUP SLIDES

## MULTI-PHASED PRODUCTION READINESS PRODUCT PRE-QML



### LOGISTICS IPT

- DEFINE INNOVATIVE LOGISTIC SUPPORT STRATEGY TO MAXIMIZE AVAILABILITY AND MINIMIZE LIFE CYCLE COSTS IN PRODUCTION / DEPLOYMENT PHASES
- ADDRESS KEY SUPPORTABILITY ISSUES WHICH COULD BENEFIT FROM CONTINUOUS INDUSTRY / GOVERNMENT DIALOGUE
- STRONG TECHNICAL PARTICIPATION
- DUSD(L), N4, ARMY AND USAF PARTICIPATION INVITED

## TECHNICAL DATA PACKAGE (TDP) IPT

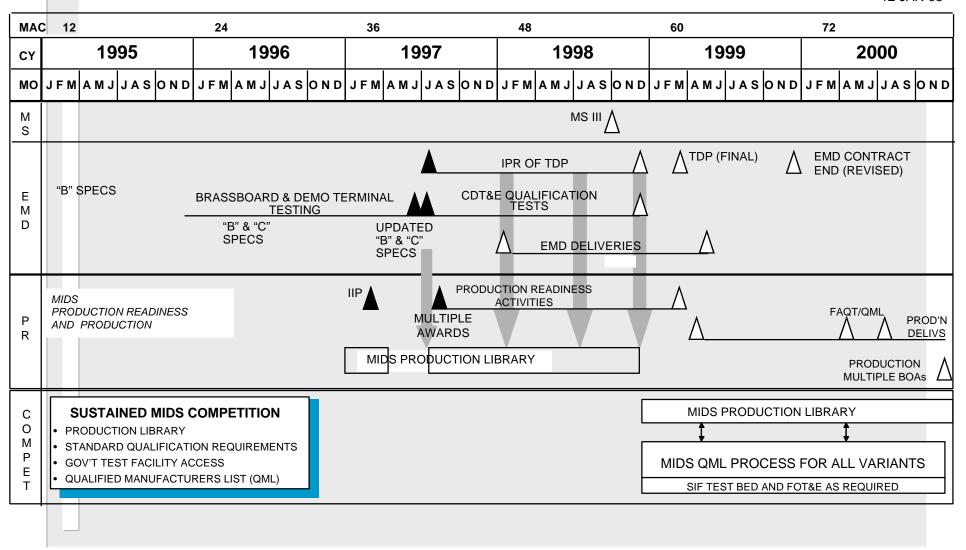
- CONTINUOUS ELECTRONIC COMMUNICATION
   WITH INTERNATIONAL PROGRAM OFFICE (IPO)
   ARCHIVED IN DATABASE FOR USE BY ALL
   CONTRACTORS
- Q&A REVIEW OF MATURING MIDS TDP
- ISSUES RESOLVED BY IPO USING EMD CONTRACTOR IN-PROCESS REVIEWAND TDP REVIEWS

## PERFORMANCE SPECIFICATION IPT

- FOCUS ON MIDS SYSTEM SEGMENT SPECIFICATION, INTERFACE CONTROL DOCUMENT, AND CONFIGURATION ITEM DEVELOPMENT SPECIFICATIONS
- ELIMINATE "HOW TOS", UNNECESSARY TEST REQUIREMENTS, AND FURTHER MINIMIZE MILSPECS/STANDARDS
- IDENTIFY CAIV OPPORTUNITIES
- IMPLEMENT COMMERCIAL PROCESSES / PRACTICES

#### EMD AND PRODUCTION READINESS RELATIONSHIP

12 JAN 98



## PROPOSED EVOLUTIONARY U.S. PRODUCTION STRATEGY

### Pre-Solicitation Activities

**Industry Brief** 

Production Strategy Outline Provided

One-on-One Meetings With Industry

Solicit Industry Comments

Open the MIDS Production Library

Acquisition Information Continuously Updated on the SPAWAR Bulletin Board

Industry Participation in Constructing the Solicitation

#### OTA Production Readiness

Full and Open Competition

Multiple Awards

Phased Approach Which Minimizes Contractor and Government Risk

Government Technical Assistance as Requested

Payment Linked to Accomplishments

Cost Sharing Arrangement

Completion Leads to Pre-QML (CMMR) Status

Use of 'Other Transaction' Agreements Managed by SPAWAR/IPO

#### **First Production Lot**

Full and Open Competition

Multiple Fixed Price Type Contracts

Award Evaluation Will Consider Completion of PR Activities, Other Technical Considerations, and Price

CMMR Contractors Exempt from CMMR Requirements Evaluation

First Article Qual Test on Production Terminals to Achieve QML Status

Contracts Issued and Managed by SPAWAR/IPO

#### **Future Requirements**

Continuous Competition Among BOA Holders (cost/schedule tradeoffs)

Delivery Orders Issued and Managed by the Requiring Activity (Government Entity or Government Contractor)

QML Contractors May Be Issued a MIDS-LVT BOA

BOA Holders Are Free to Solicit Production Terminal Business (Within BOA Terms and Conditions)

### MIDS OTHER TRANSACTION AWARD CYCLE

